

# VLGA SYMPOSIUM

5 JULY 2019

**Building  
Communities**  
From challenges to solutions

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WELCOME

# Cr Mia Shaw

Mayor of Wyndham City Council

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OPENING

# Kaushaliya Vaghela MP

Member for Western Metropolitan Region

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KEYNOTE ADDRESS

# Alix Rhodes

Executive Director – Outer Melbourne  
Victorian Planning Authority

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# PLANNING FOR INFRASTRUCTURE & SERVICES IN COMMUNITY BUILDING

## Llewellyn Reynders

Team Leader – Strategy & Policy  
Infrastructure Victoria

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INFRASTRUCTURE  
VICTORIA



# GROWING VICTORIA'S POTENTIAL

INFRASTRUCTURE VICTORIA

Llewellyn Reynders



30-year  
infrastructure strategy



Independent advice  
to government



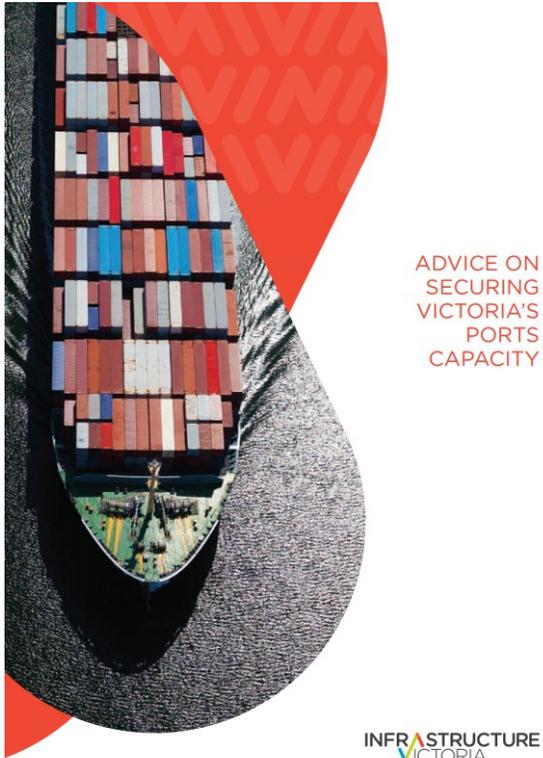
Research



Values (independence, influence,  
partnership, openness, innovation,  
people)

# WHO WE ARE AND WHAT WE DO

# ADVICE



**2017:** Advice on securing Victoria's ports capacity

**2018:** Advice on automated and zero emissions vehicles infrastructure

**2020:** Advice on recycling and resource recovery infrastructure



# -2020 30 - YEAR STRATEGY



Regional and Metropolitan  
Infrastructure Needs



Transport Network Pricing



Land use and transport scenarios  
and modelling



Infrastructure Provision in  
Different Development Settings

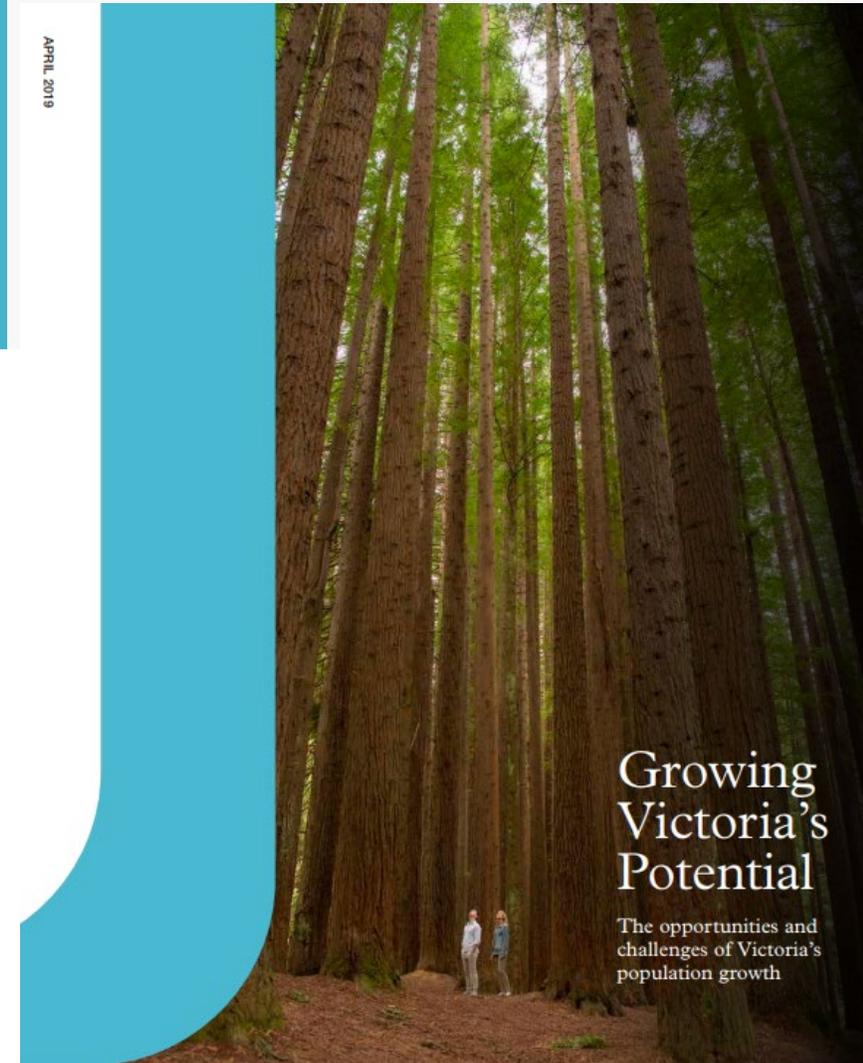
# VICTORIA'S 30-YEAR INFRASTRUCTURE STRATEGY



# FOCUS AREAS

1. Regional investment should be targeted to address regional opportunities and challenges
2. Increasing housing choice will help accommodate growth and improve access to infrastructure
3. Infrastructure should be planned and delivered in a way that integrates with where people want to live and work

APRIL 2019



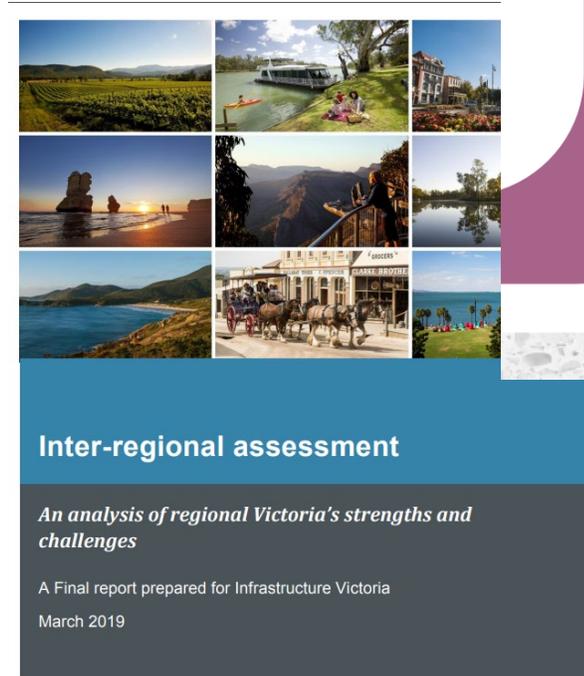
## Growing Victoria's Potential

The opportunities and challenges of Victoria's population growth

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VICTORIA

# SUPPORTING DOCUMENTS

- Regional profiles and Inter-Regional report
- Metropolitan profiles, and Functional Economic Report
- Infrastructure Provision in Different Development Settings
- Objectives community feedback



A I T H E R

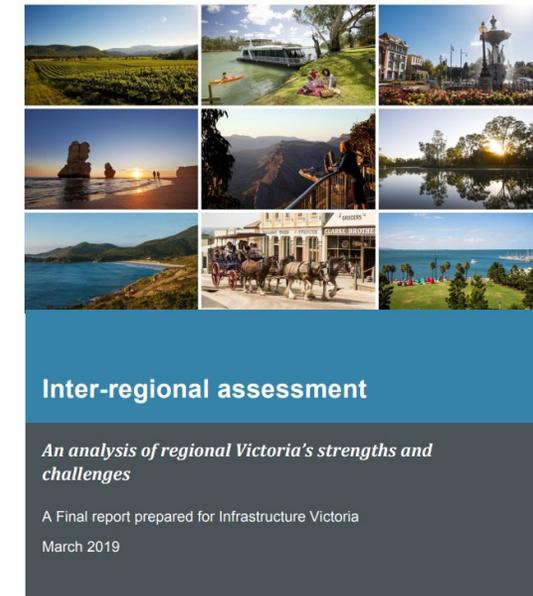
## Infrastructure Provision in Different Development Settings

Metropolitan Melbourne  
Volume 1 Technical Paper

INFRASTRUCTURE  
VICTORIA

# REGIONAL PROFILES

- We undertook analysis to understand the spatial differences across Melbourne regions:
  - 6 Plan Melbourne regions
  - 9 Regional Partnership regions
- We included Economic, Social and Environmental indicators to understand these spatial differences
- Where possible, we tried to use the same indicators across the state



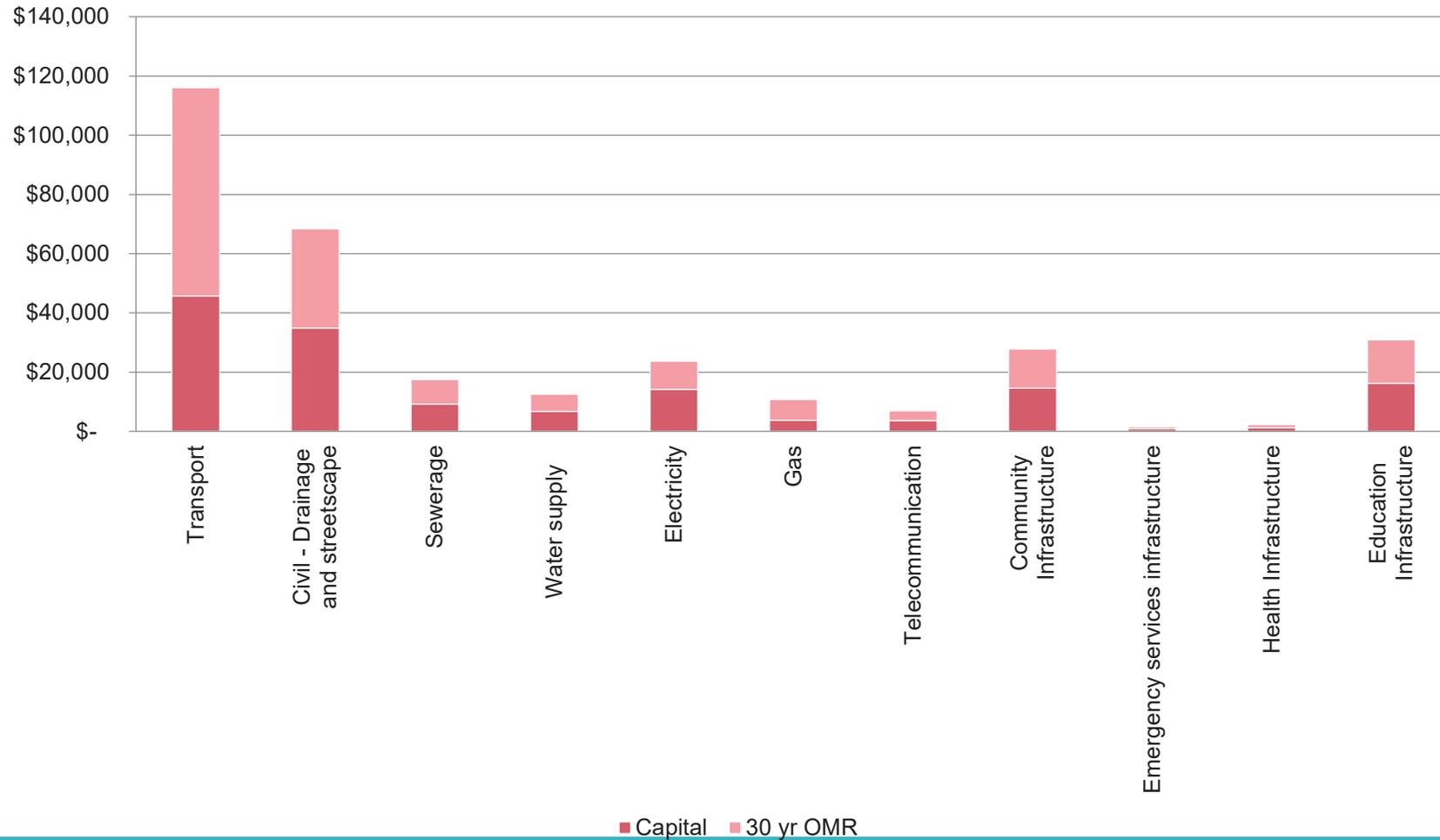
A I T H E R

# INFRASTRUCTURE PROVISION IN DIFFERENT DEVELOPMENT SETTINGS (IPIDDS)

- Most infrastructure can be incrementally developed to support growth in any setting – except for transport, open space and storm water in established areas
- Variance in infrastructure provision is predominantly related to greenfield vs established area locations - except for the transport and water sectors
- In looking at cost, we were interested in understanding orders of magnitude to guide strategic decision-making
- Different development settings offer different benefits – we looked at cost and did not explore the trade off

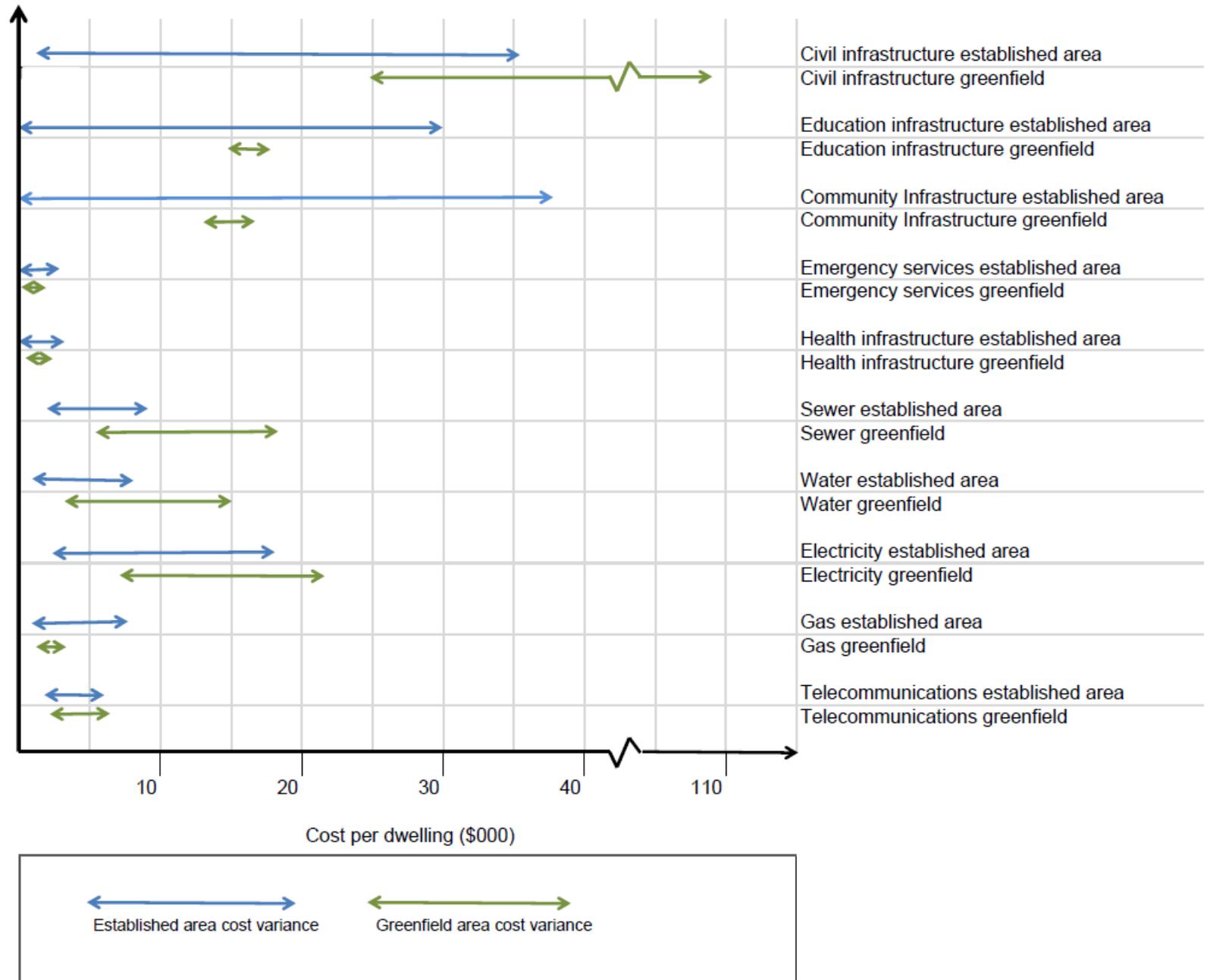


## Average Melbourne Infrastructure Capital and Operational, Maintenance & Replacement (OMR) costs considered over 30 years \$2018 per dwelling



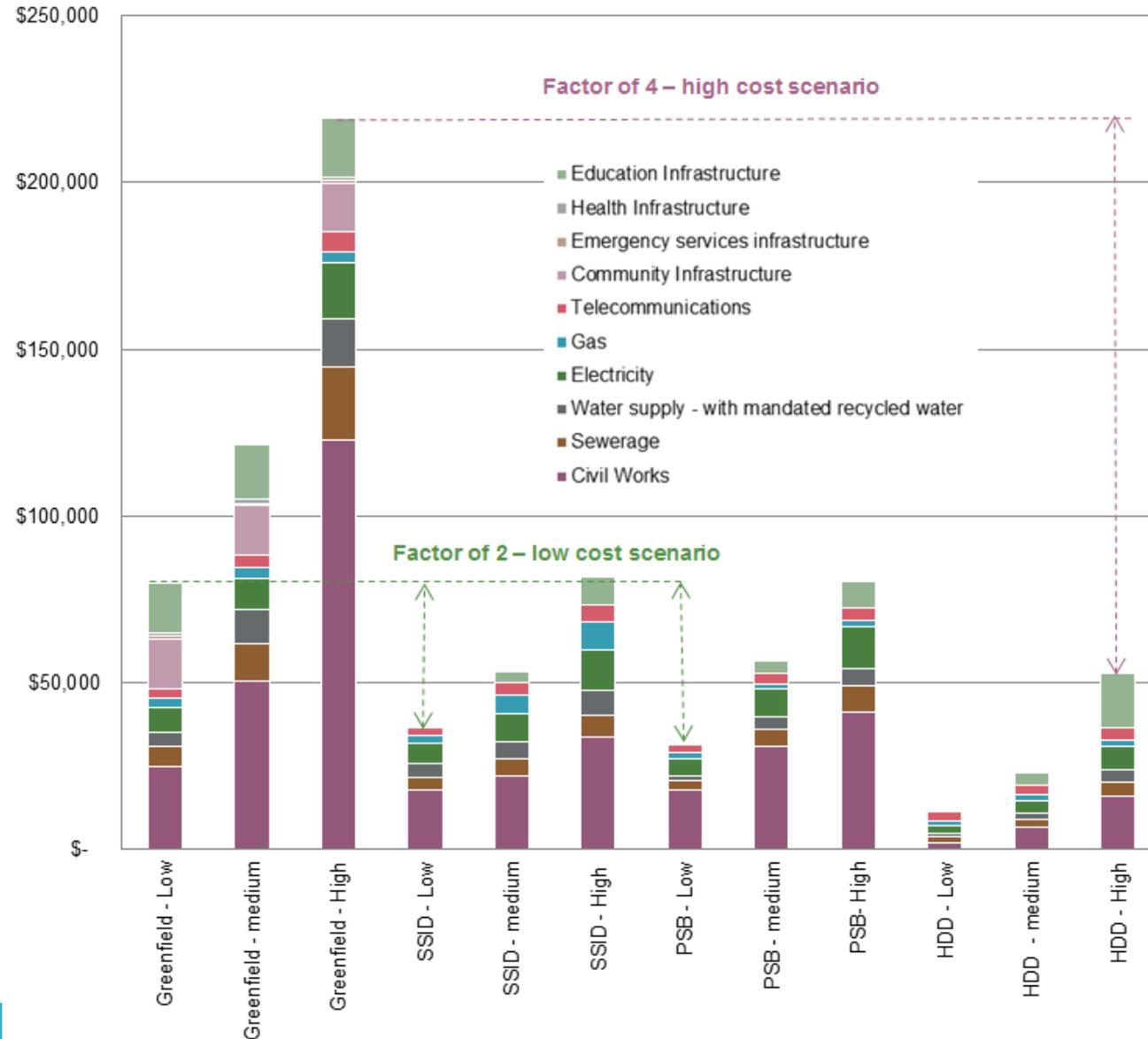
# IPIDDS

Varied capital costs of infrastructure supporting new dwellings in greenfield and established areas  
(\$2018 per dwelling)



# IPIDDS

Capital cost for infrastructure elements in different development settings where established area infrastructure has the capacity to support additional dwellings (\$2018 per dwelling)



# CONTACT



[enquiries@infrastructurevictoria.com.au](mailto:enquiries@infrastructurevictoria.com.au)



03 9936 1731



L33, 140 William Street  
Melbourne, Victoria 3000  
Australia



InfrastructureVictoria



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[infrastructurevictoria.com.au](http://infrastructurevictoria.com.au)



Infrastructure Victoria

FROM CHALLENGES TO SOLUTIONS –  
DEVELOPING AN INTEGRATED STRATEGIC FRAMEWORK

# Raeph Cumming

Director, SocioLogic

**Building  
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From challenges to solutions

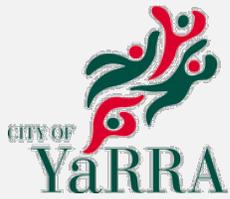
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## From challenges to solutions



20+ LGAs across the *Social Infrastructure Planning Special Interest Group (LGPro SIG)*

# “Integrated service and facilities planning”

Integration...‘alignment’....between key planning functions

Evidence-driven approach that ensures service planning  
informs facilities planning

## “Integrated service and facilities planning”

- *Multi-functional, multi-service, multi-user facilities*
- *Cross-border collaborative planning between LGAs*
- *Data and systems integration*
- *Service provider relationships and partnerships*
- *Shared governance of facilities*
- *Coordination / collaboration between levels of Government*

“Local governments make investment in assets solely to provide services to their communities”

Local Government Asset Investment Guidelines  
*LGV, 2006*

“Infrastructure assets are fundamental to overall council service delivery and planning.”

“Service delivery needs should form the basis of all asset management practices and decisions.”

Integrate service planning and effective asset management.

*Local Government Asset Management Better Practice Guide  
LGV, 2015*

# Auditor General

## Delivering for Local Government Services (VAGO, 2018)

- Concluded that service planning, review and evaluation was not comprehensive or systematic.
- Highlighted the need for comprehensive centralised service planning processes linked to asset management; councils need to have the right facilities to support the delivery of required services.
- Recommends integrated service planning and review frameworks
  - Linked to Council Plan objectives
  - Identify service standards and performance measures
  - Linked to asset planning and development to ensure services are supported

## **Rate capping**

Do more with less.

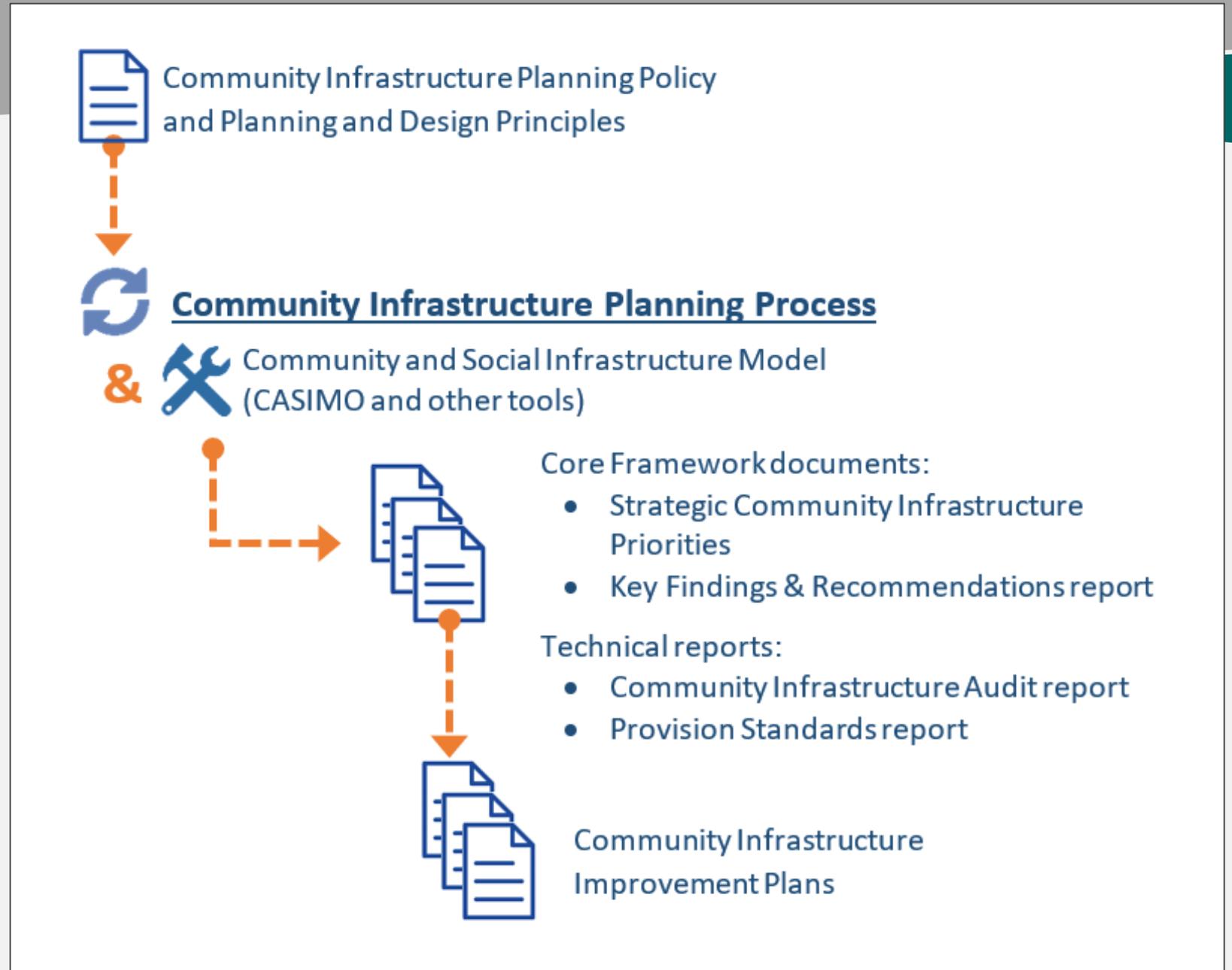
# Align key responsibility areas and planning streams



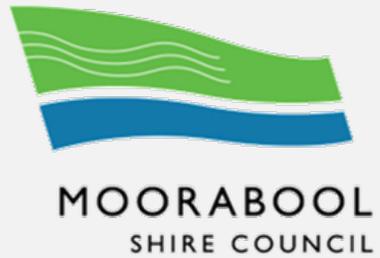
# Planning frameworks



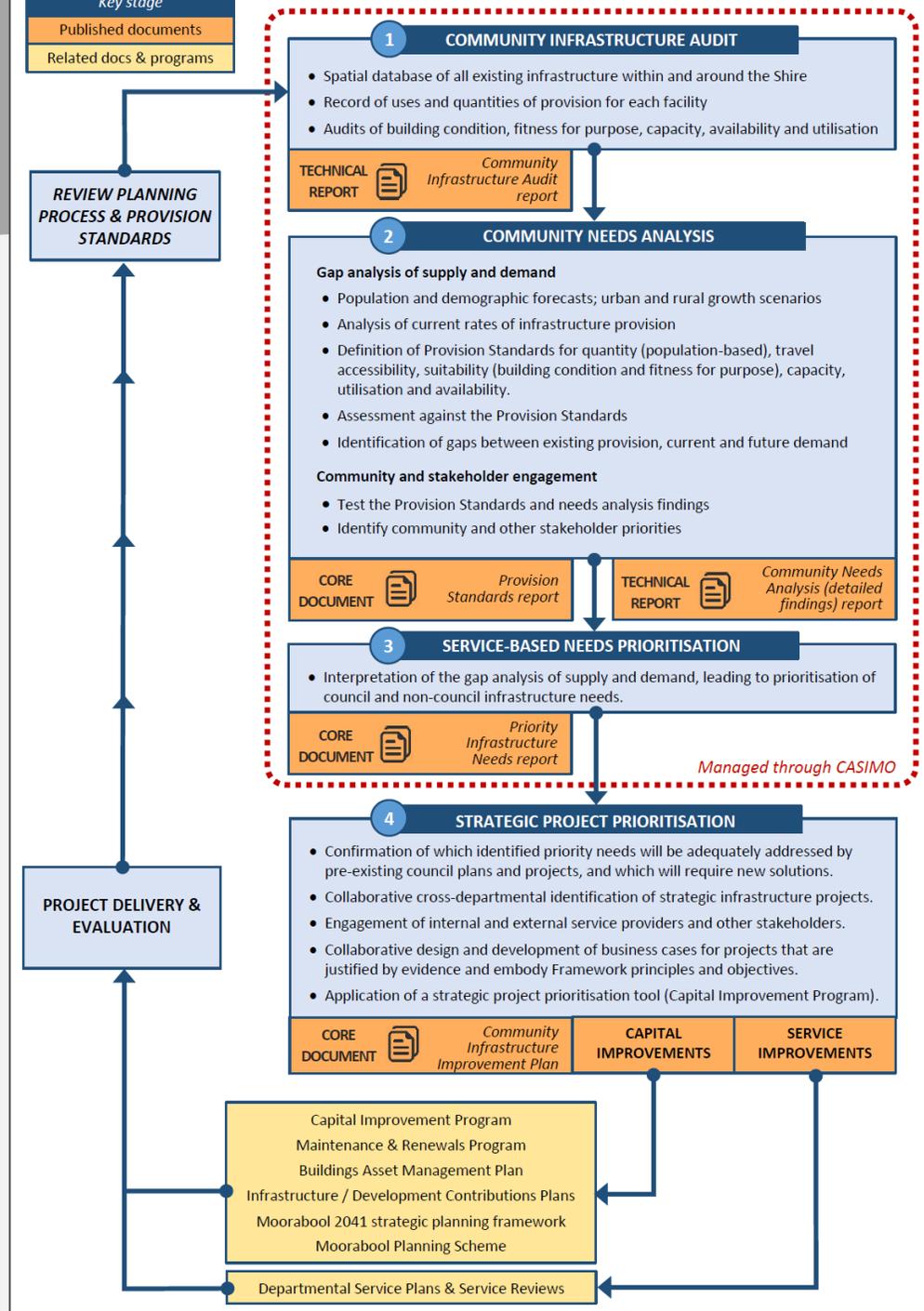
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Moorabool Shire Council



# Planning frameworks



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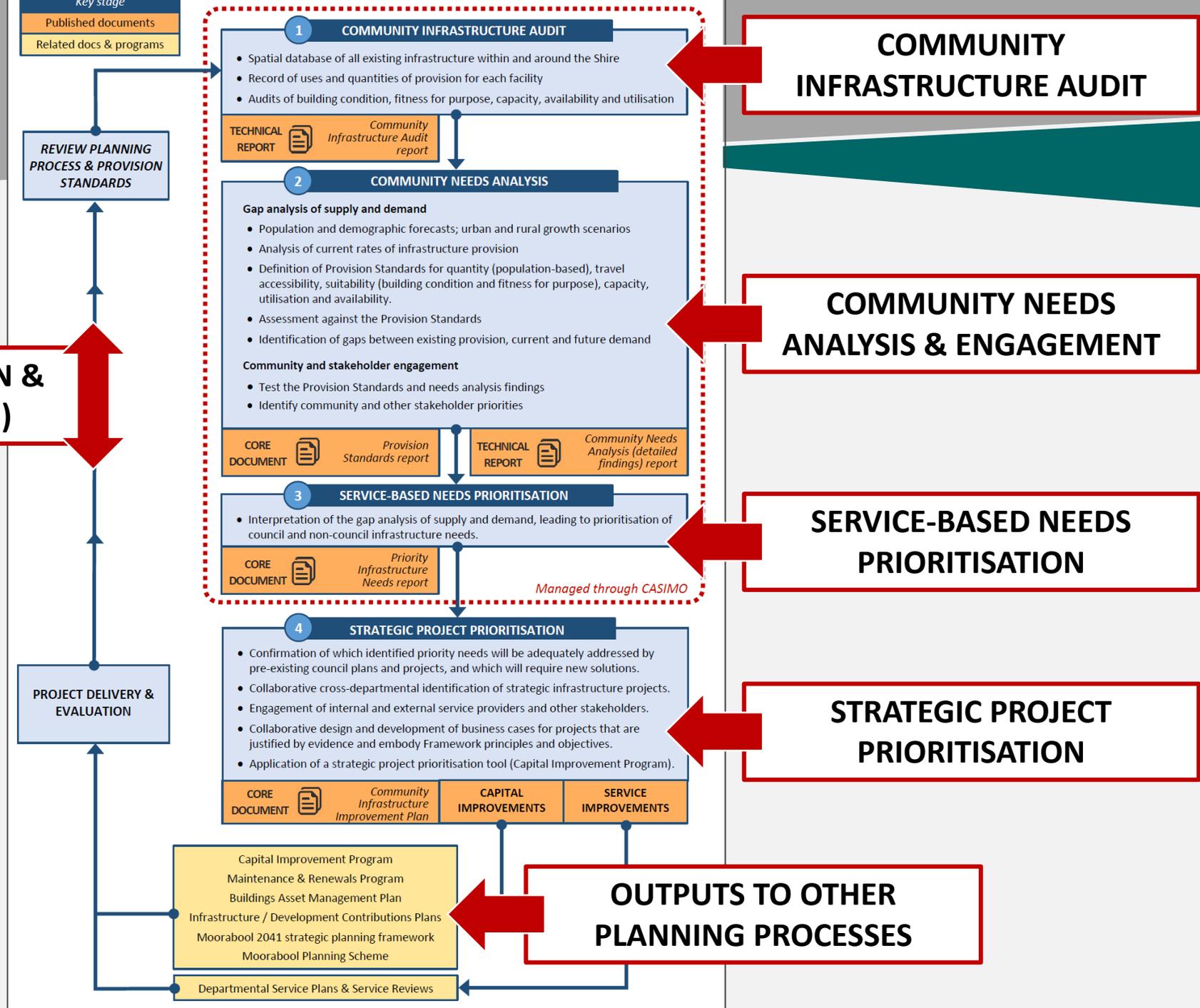
# Planning frameworks



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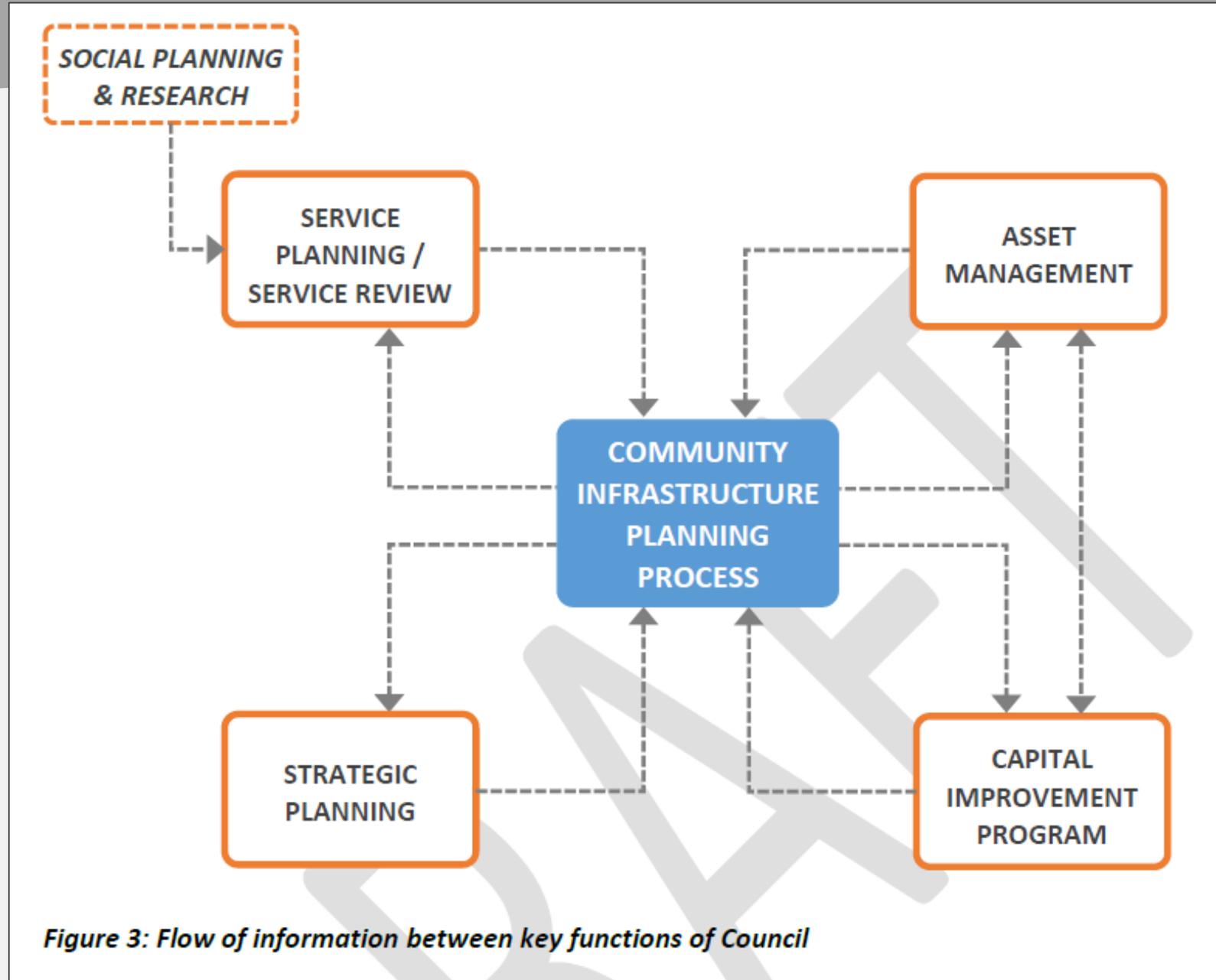
**DELIVERY, EVALUATION & REVIEW (ITERATION)**



# Planning frameworks



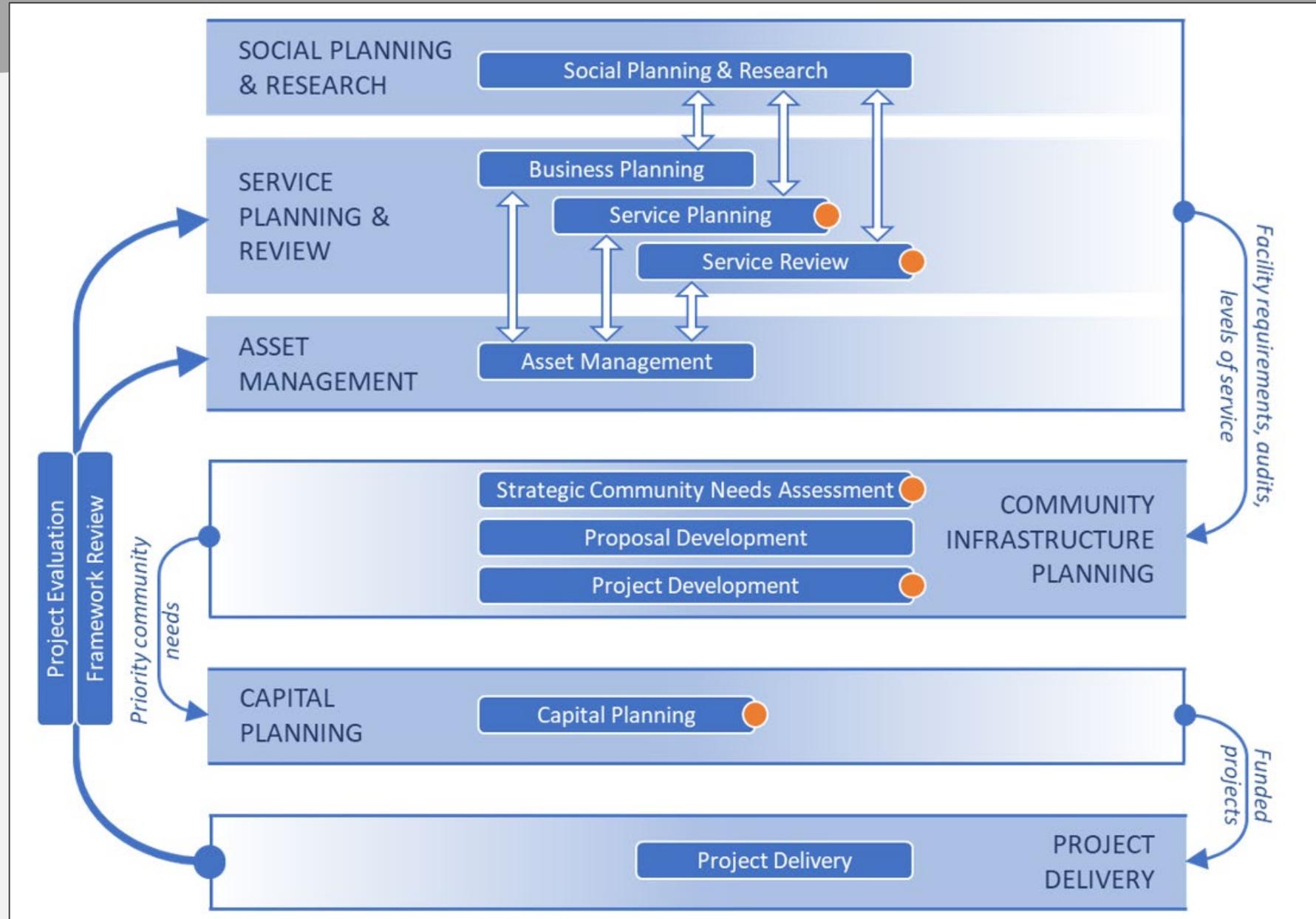
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# Planning frameworks



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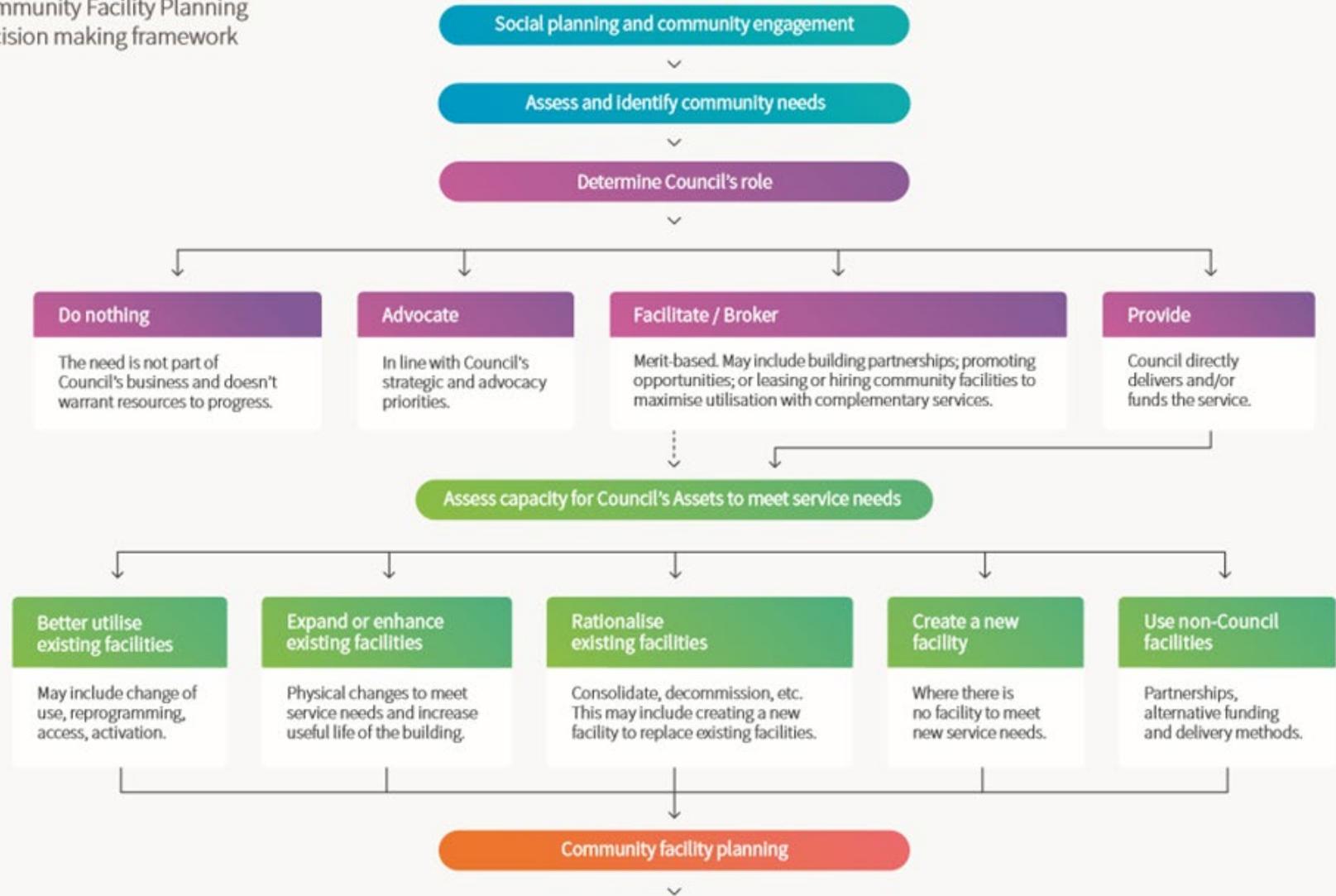


# Planning frameworks

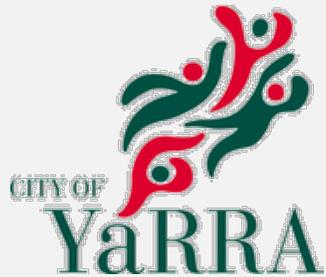


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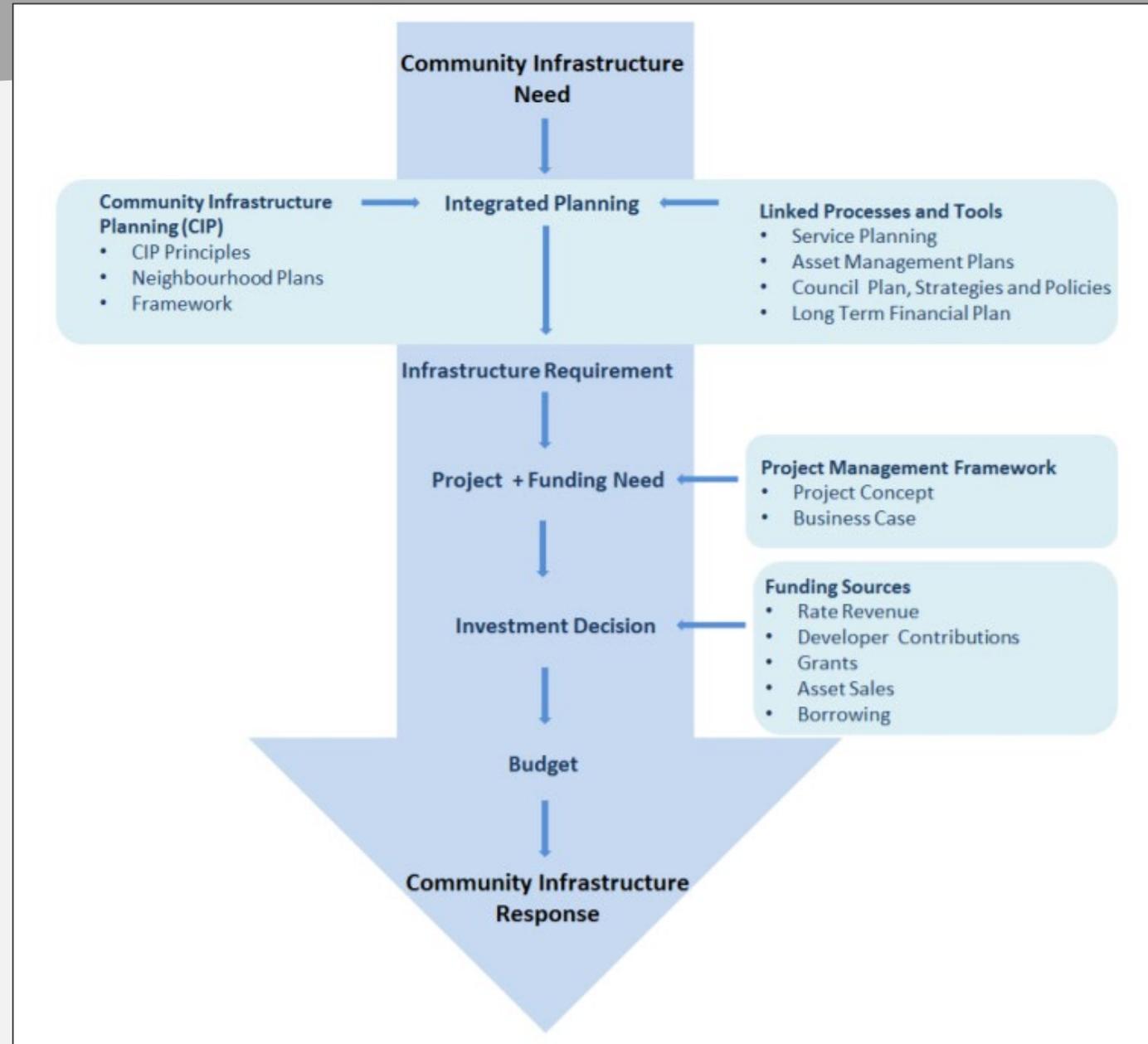
Figure 2  
Community Facility Planning  
decision making framework



# Planning frameworks



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Yarra City Council





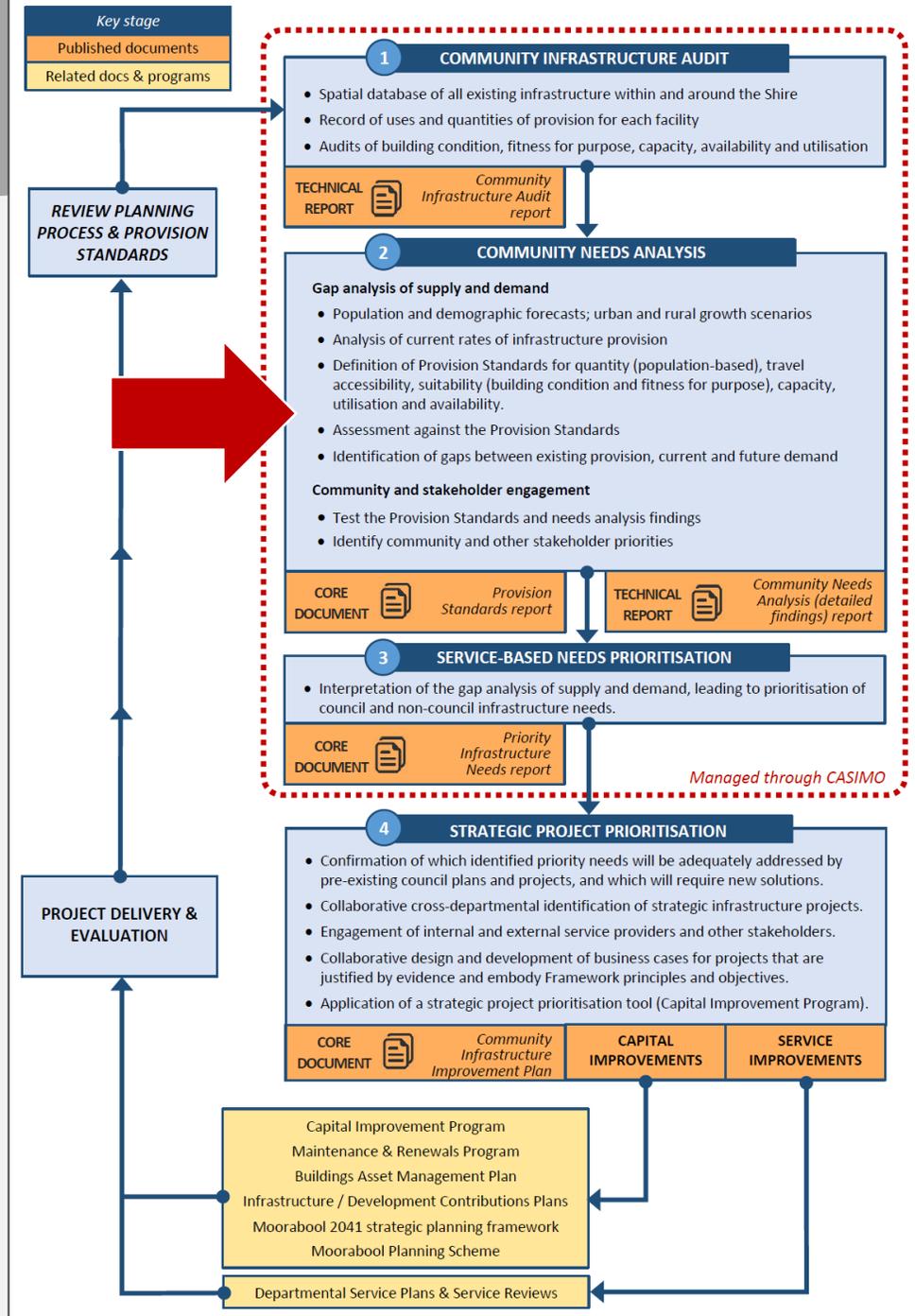
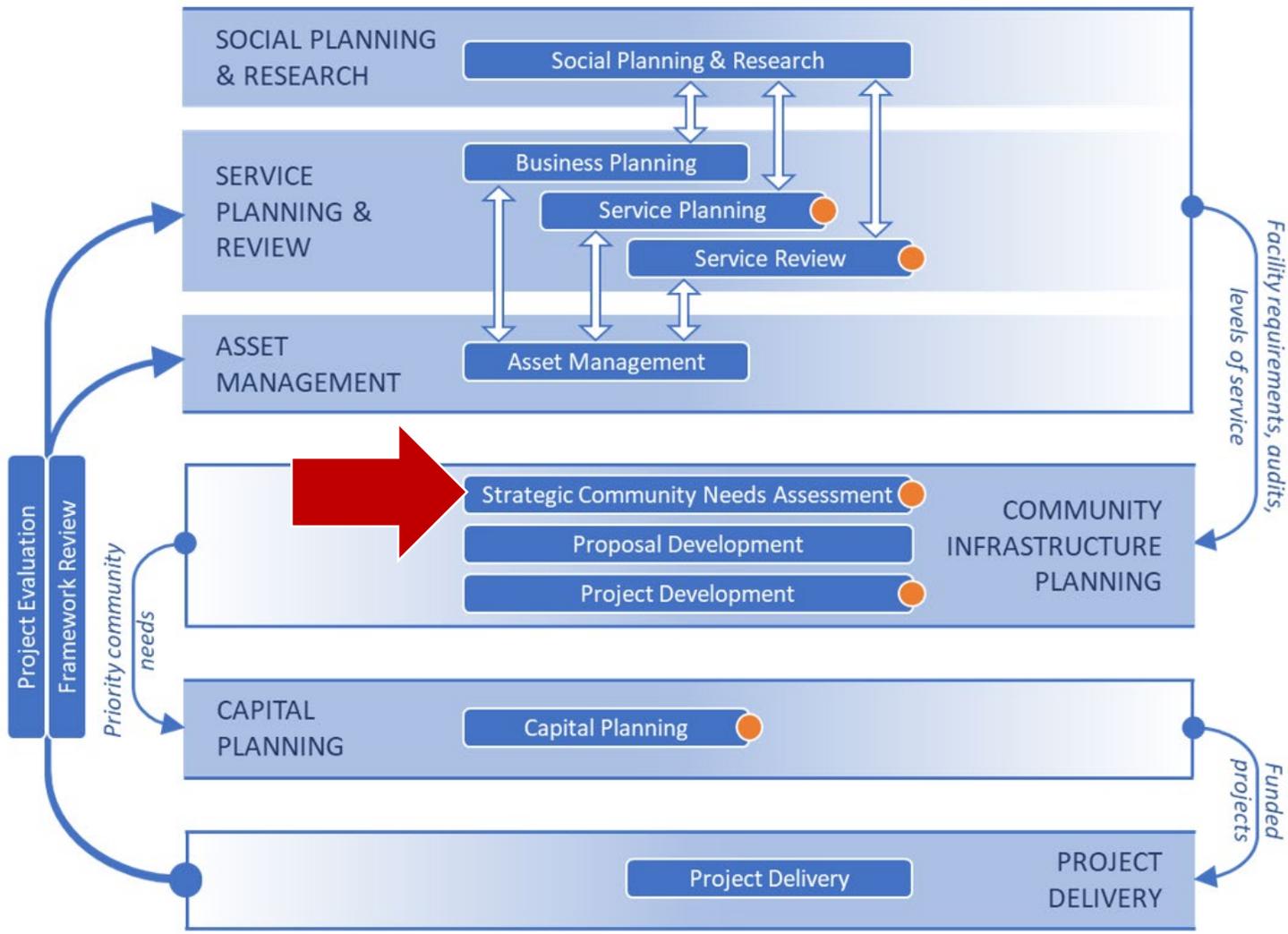
# Staff resourcing



## Manager Community Infrastructure



# Community needs assessment



## Comprehensive needs assessments address:

- UTILISATION *(how well used are existing facilities?)*
- QUANTITY *(is there enough?)*
- TRAVEL ACCESSIBILITY *(are they easily accessible?)*
- SUITABILITY *(are they in good condition and fit for purpose?)*

*There are no industry planning standards....only some benchmarks!*

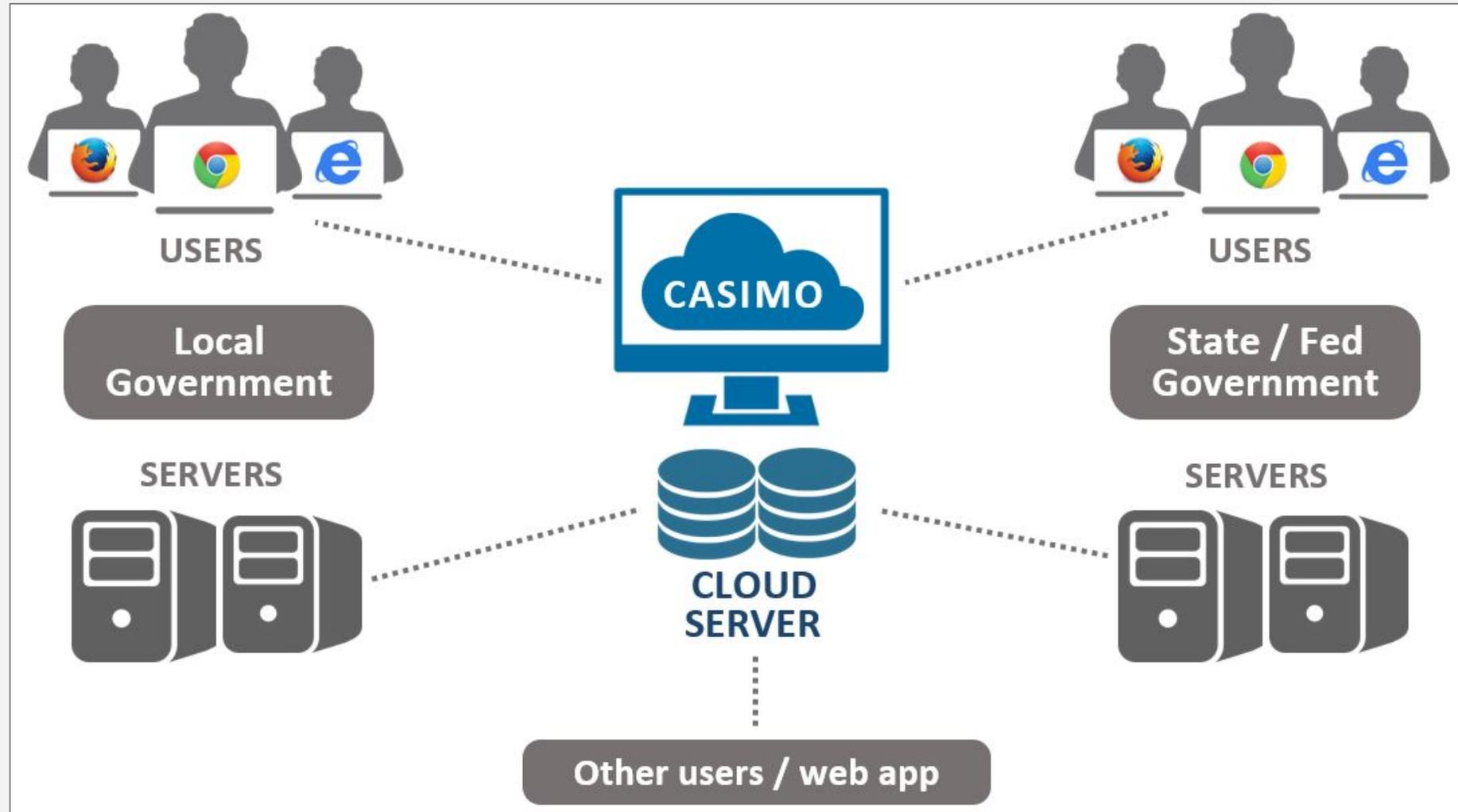
# CASIMO

## Metro LGAs:

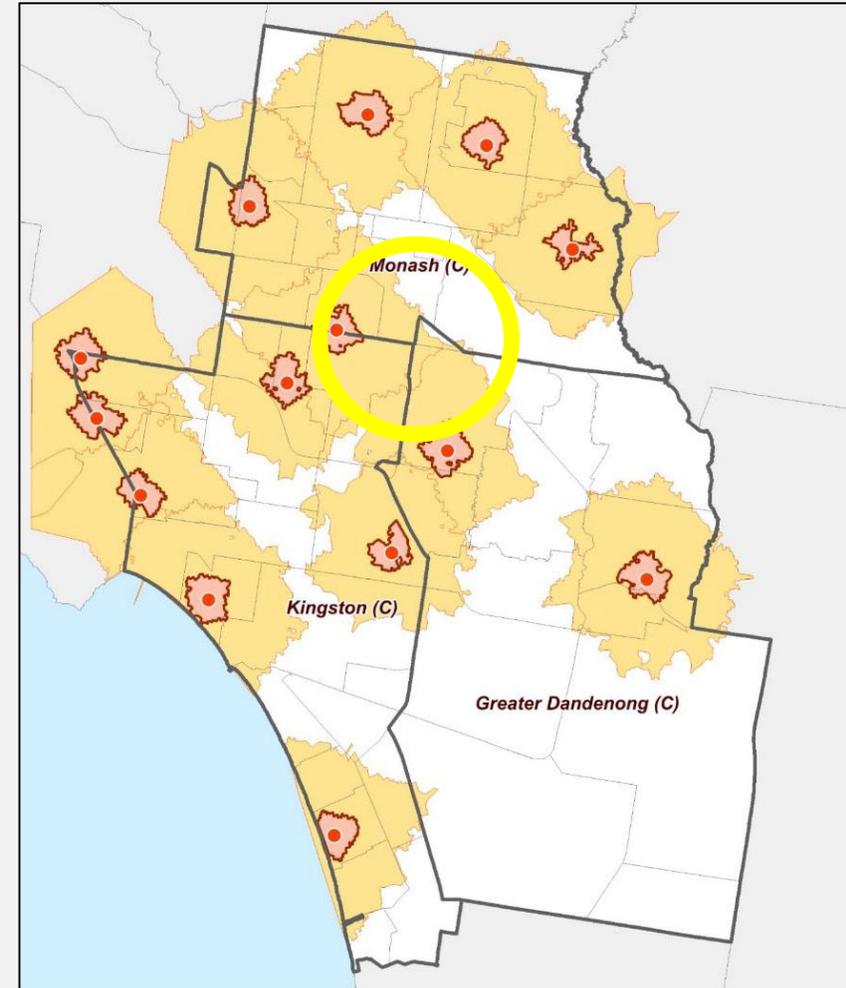
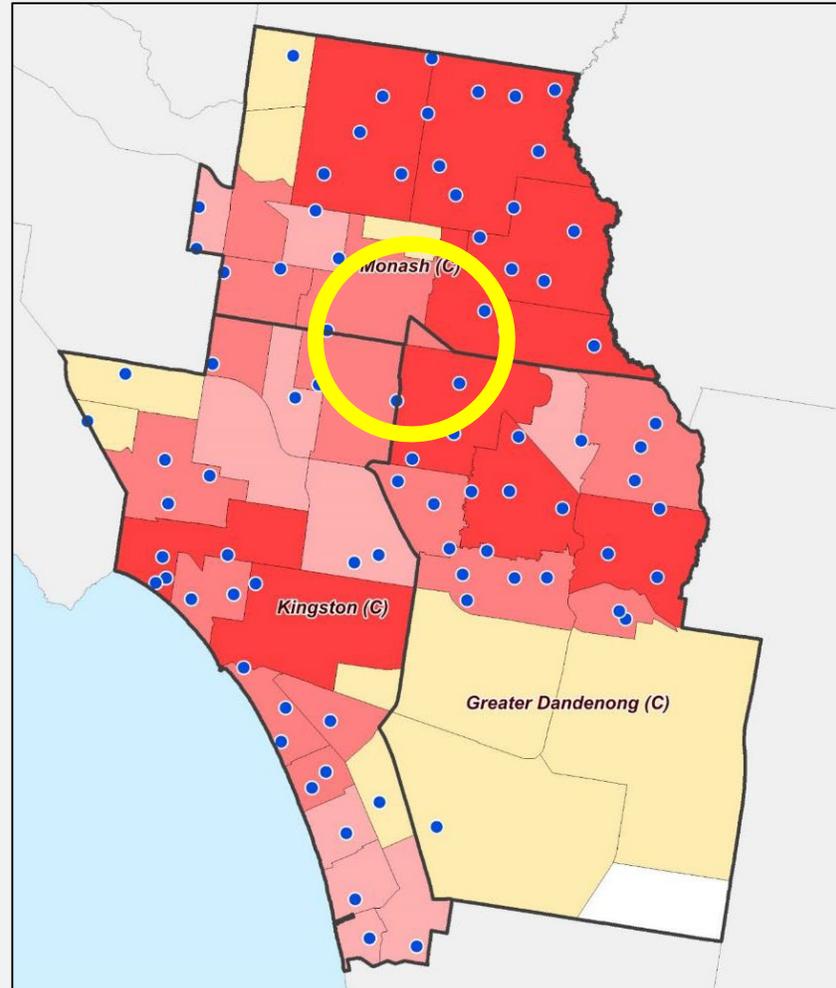
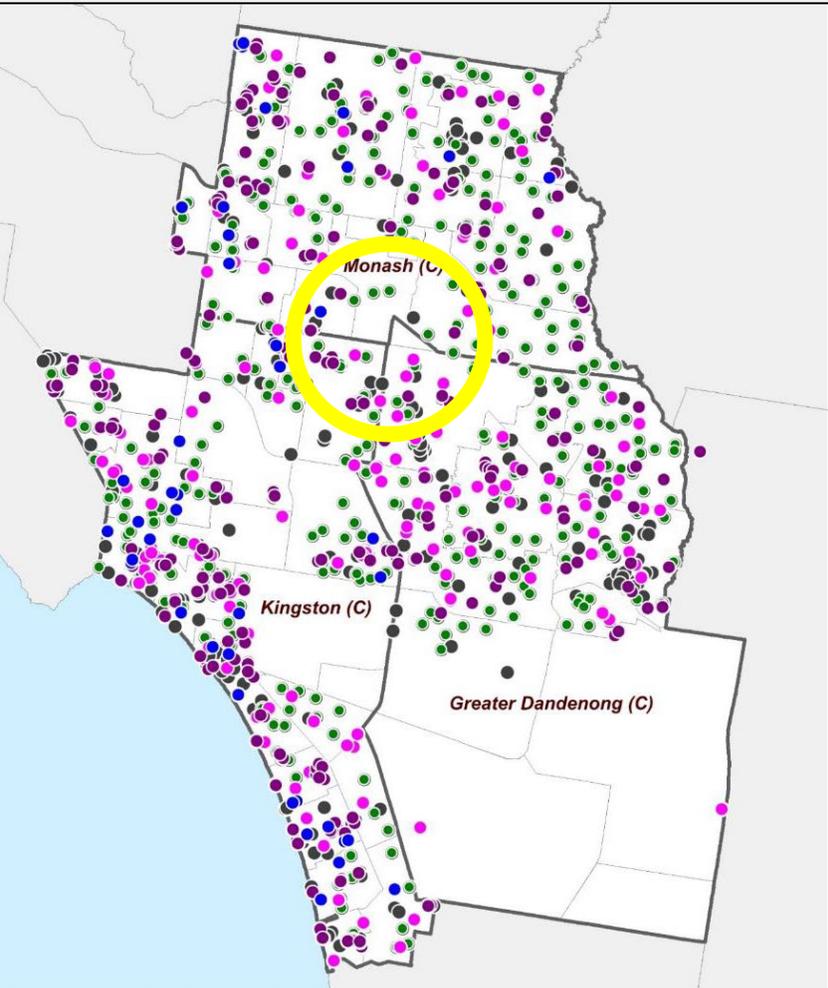
- Brimbank
- Greater Geelong
- Hobsons Bay
- Kingston
- Moreland
- Port Phillip
- Wyndham

## Rural / peri-urban LGAs:

- Golden Plains
- Mitchell
- Moorabool



# CASIMO



## Take-aways

**Don't reinvent the wheel;** draw on the experiences of other councils; join the Social Infrastructure Planning SIG ([sig@lgpro.com](mailto:sig@lgpro.com))

**Put resources in place;** someone with the remit and resources to drive the new approach, ideally someone 'neutral' within the organisation.

## Take-aways

**Put your services at the heart of your approach;** ensure they 'own' the inputs and outputs.

**Avoid simplistic needs assessments;** take a comprehensive approach (quantity, quality, functionality, accessibility)

## Where to start?

**Audit your supply;** an audit of existing infrastructure; not limited to Council-owned / operated services and facilities.

**Explore the appetite for better / integrated planning within your organisation**

Contact me at [raeph@sociologic.com.au](mailto:raeph@sociologic.com.au)

**Consider a CASIMO subscription**

IMPLEMENTING AN INTEGRATED  
STRATEGIC PLANNING FRAMEWORK

**Kelly Grigsby**

CEO, Wyndham City Council

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From challenges to solutions

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FACILITATED Q&A

# Stuart Moseley

CEO, Victorian Planning Authority

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# 4 themes & 4 questions in community building

## Themes:

- New precinct planning
- Embedding a local integrated strategic planning framework
- Renew, revitalise & reactivate
- Partnerships

## Questions

- What's working well?
- What are the barriers?
- What's the ideal state?
- What are the next steps to overcome them?

# LEADING THE AGENDA IN JULY

Optimising our planning system

**FRIDAY 19 JULY, 11AM - 1PM**

Pitcher Partners, Level 13/664 Collins St, Docklands

**Tania Quick** | Consultant Planner, TQ Urban Planning

**Sue Wilkinson** | Chief Executive Officer, City of Darebin

**Andrew Butt** | Associate Professor in Sustainability & Urban Planning, RMIT

Moderated by **Martine Letts** | Chief Executive Officer, Committee for Melbourne

Register now: <http://bit.ly/lta-july>



# LEADING THE AGENDA IN AUGUST

Digitally transforming the delivery of customer services in the local government sector

**FRIDAY 16 AUGUST, 11AM - 1PM**

Pitcher Partners, Level 13/664 Collins St, Docklands

**Fergal Coleman** | Digital Strategy Consultant/Director, Symphony3

**Helen Anstis** | Executive Director, Service Victoria

**Rebecca McKenzie** | Chief Executive Officer, City of Glen Eira

Moderated by **Chris Eddy** | Experienced CEO and consultant

Register now: <http://bit.ly/lta-august>



Thanks to supporting partners and our host, Wyndham City Council



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From challenges to solutions

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